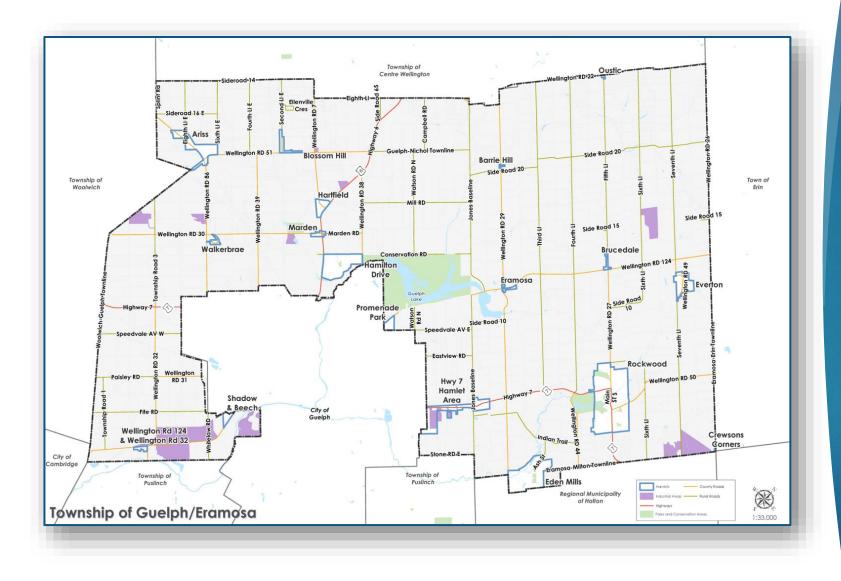


Guelph/Eramosa 2023 Draft Budget Presentation WEDNESDAY, JANUARY 4, 2023



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 Guelph/Eramosa is one of seven municipalities in the County of Wellington
 Area of 292 km²

More than 14,000 residents

The Township of Guelph/Eramosa maintains:

- 225 km of roads
- ▶ 30 bridge and culvert structures
- ► Fire protection and rescue services



The Township of Guelph/Eramosa maintains:

- 7 community facilities
- ▶ 82 ha of open space that include:
 - play structures
 - splash pad
 - tennis courts
 - skate park
 - public washrooms
 - enabling gardens

- ► trails
- sports fields
- leash-free dog park
- ► toboggan hills
- outdoor ice rinks

- park furnishings
- community gardens
- ► pavilions
- parking lots
- multi-sport courts



The Township of Guelph/Eramosa employs:

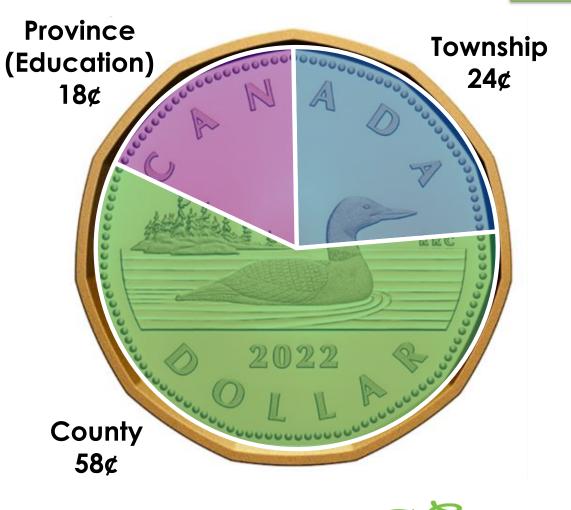
- ▶ 39 full-time staff
- 17 part-time/seasonal staff
- 7 summer students
- 21 casual staff
- ► 38 volunteer firefighters



Where do your property taxes go?

For every residential tax dollar you pay, Guelph/Eramosa receives 24¢

* Based on 2022 property taxes





Administration:

- Council
- CAO/Human Resources
- Clerk/Legislative Services
- Finance Department



Protection to Persons and Property:

- ► Fire and Emergency Services
- Emergency Management
- Building Department
- By-law Enforcement and Property Standards

- Canine Control
- Livestock
- Grand River Conservation Authority



Public Works:

 Roads and Transportation Services

- Environmental Services:
 - ► Water
 - Wastewater
 - Source Water Protection



Parks and Recreation:

- Facilities and Parks
- Recreational Programming
- Rockwood Cemetery

Planning:

- Committee of Adjustment
- Planning Services
- Economic Development
- Heritage Committee



Fiscal Environment: 2023 Budget Impacts

Cost pressures:

- Insurance Premium: 10% increase
- Wages/Salary: 5% cost of living adjustment and market adjustment
- Increased costs for fire protection service contract with the City of Guelph
- Increased fuel and equipment costs
- Reduced Provincial funding from the Ontario Municipal Partnership Fund



Fiscal Environment: 2023 Budget Impacts

Assessment base impacts:

- ▶ 1.9% increase in growth-related assessment
- No changes to the current value assessment due to reassessment
 - The province-wide reassessment which should have taken place in 2020 has been postponed due to COVID-19
 - ▶ Property taxes for 2023 will be based on 2016 assessment data



Fiscal Environment: 2023 Budget Impacts

Funding impacts:

- 2022 Ontario Municipal Partnership Fund (OMPF)
 - ▶ allocation decreased by \$34,000 to \$462,200
- Ontario Community Infrastructure Funding (OCIF)
 - ▶ 2022: \$918,994
 - ▶ 2023: \$781,145
- Federal Gas Tax/Canada Community Building Fund
 - ▶ 2022: \$407,667
 - ▶ 2023: \$425,391



2023 Operational Budget Impacts: Long Term Borrowing/Debt Repayment

There is no new debt scheduled for 2023

- Annual debt servicing costs will top out at \$492,443
 - \$246,761 tax supported
 - \$245,682 supported by user fees and development charges



2023 Operational Budget Impacts: Long Term Borrowing/Debt Repayment

Principal and interest payments due over the next five years:

- ▶ 2023: \$492,443
- ▶ 2024: \$488,594
- ▶ 2025: \$486,110
- ▶ 2026: \$2,164,984*
- ▶ 2027: \$174,064

* Includes balloon payment for Alma Pre-Treatment Plant. Option to re-finance or pay from development charges.

Type of Spending	Total	
Water and Wastewater operating, long term debt repayment, and capital expenditures (not funded through taxation)	\$4.7 million	
Operating Expenditures annual spending to provide services and perform operations	\$9.0 million	
Capital Expenditures planned spending to acquire or maintain a capital asset	\$5.2 million	
Transfer to Reserves	\$2.7 million	
Long Term Debt Repayment	\$0.3 million	
TOTAL	\$21.9 million	

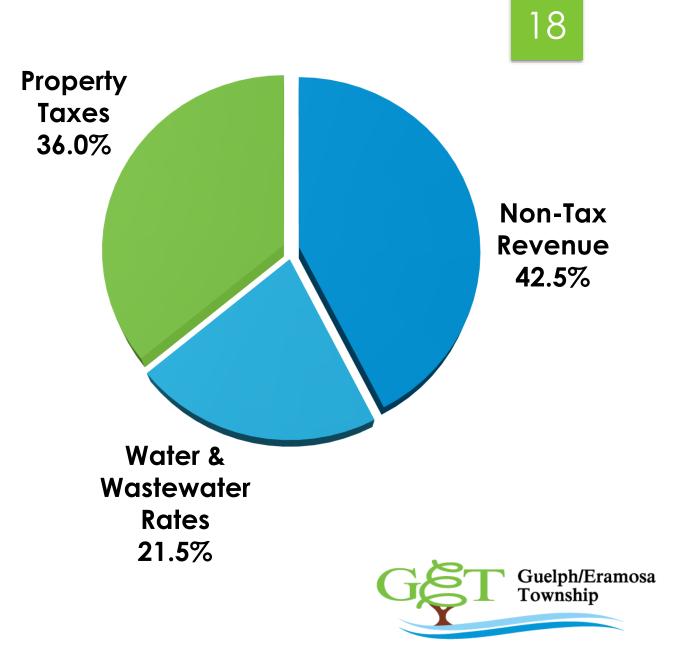
2023 Total Spending

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Source of Revenue	Total
Water and Wastewater user rates and development charges	\$4.7 million
Non-Tax Revenue user fees, grants, development charges, and reserves	\$9.3 million
Revenue from Property Taxes	\$7.9 million
ΤΟΤΑΙ	\$21.9 million

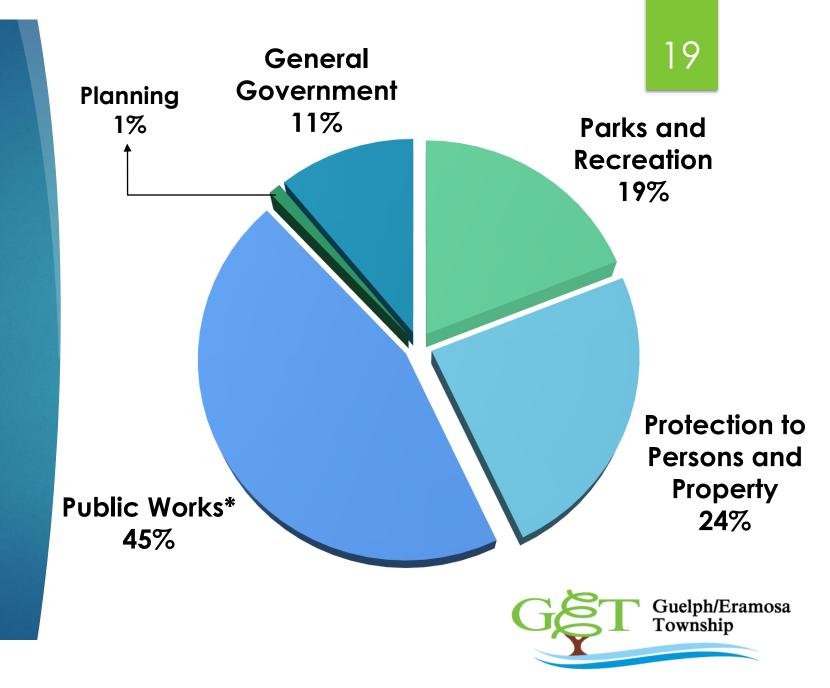
2023 Sources of <u>Revenue</u>

How will we fund the 2023 budget?



Where do your property taxes go? (Township portion)

* Excludes Water and Wastewater which is funded through user rates





The Township has over **\$170 million invested in municipal assets** including infrastructure, facilities, vehicles, and equipment



The Township is committed to building financial sustainability for the maintenance, renewal, and replacement of municipal infrastructure Managing Our Assets

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The 2023 budget includes **\$280,000 dedicated to infrastructure renewal** as a proactive infrastructure maintenance strategy to support the rehabilitation and renewal of municipal roads and bridges



Capital Highlights





Capital Spending by Department

Department	Total 2023 Spending	Source of Funding
General Administration	\$20,000	development charges
Fire and Emergency Services	\$341,000	reserves, development charges
Building and Planning	\$30,000	reserves, taxation
By-law Enforcement	\$41,000	reserves
Public Works	\$3,459,000	reserves, OCIF funding, development charges
Water and Wastewater	\$1,140,000	reserves, development charges
Parks and Recreation	\$1,288,400	reserves, grant funding, development charges
Economic Development	\$25,000	taxation
TOTAL	\$6,344,400	



Capital Highlights

General Administration



Capital Highlights: General Administration

Development Charges Background Study and By-law Update

- Prepare a Development Charges Background Study to update the Development Charges By-law
- Project initiated in 2022 and will be completed in 2023
- Current by-law expires on May 22, 2023
- Cost: \$20,000
- Funding: development charges



Capital Highlights

Fire and Emergency Services



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Capital Highlights: Fire and Emergency Services

Firefighter Bunker Gear and Protective Equipment

Cost: \$150,000

Funding: reserves

Mezzanine Construction for Storage Space

- Cost: \$110,000
- Funding: development charges



Capital Highlights: Fire and Emergency Services

Radio Replacement

Cost: \$76,000

Funding: reserves

Pagers

- Cost: \$5,000
- Funding: reserves





Capital Highlights

Building and Planning



Capital Highlights: Building and Planning

Development Fees Review Study

- Prepare a Development Fees Review Study to update the fee schedule for building permit and planning applications
- Joint project between the Building and Planning Departments

Total Cost: \$30,000

- Building Department: \$26,375
- Planning Department: \$3,625
- Funding: reserves and taxation





Capital Highlights

By-law Enforcement



Capital Highlights: By-law Enforcement

New Fleet Vehicle

- The By-law Enforcement Department does not currently have its own vehicle and staff have been subject to use of personal vehicles and borrowing vehicles from other departments
- Purchase of a new vehicle will provide a more professional appearance, ensure staff safety, and meet the ever-growing demand for service

Cost: \$41,000

Funding: Working Fund Reserve





Capital Highlights

Public Works



Proposed 2023 budget includes:

- Balaclava Street sidewalk (Pasmore to Inkerman)
- Albert Street surfacing(gravel section north of Oliphant)
- Fourth Line resurfacing (Highway 7 to Wellington Rd 124)
- Seventh Line micro surfacing(Wellington Rd 50 to Wellington Rd 49)
- Sideroad 20 micro surfacing(Fifth Line to Sixth Line)
- Sixth Line East micro surfacing (Wellington Rd 51 to Sideroad 14)



Proposed 2023 budget includes:

- Guelph-Nichol Townline resurfacing (Highway 6 to Jones Baseline)
- Bridge 082 approach repairs (York Street, Eden Mills)
- Seventh Line bridge replacements design (B002 & B2003)
- Single axle plow sander replacement
- Fleet vehicle (pick-up) replacement
- New fleet vehicle



Balaclava Street Sidewalk

- Carryover project from 2022
- Completion of sidewalk and resurfacing of Balaclava between Pasmore and Inkerman
- Estimated remaining cost: \$100,000
- Funding: Working Fund







Albert Street Surfacing

- Partial asphalt, partial gravel hamlet road
- Approx. 210 m of gravel to connect to future Market St extension
- Project contingent on Market St extension subdivision proceeding to complete asphalt loop road





Albert Street Surfacing

- Proposed 90 mm hot mix surfacing
- Estimated cost: \$72,000
- Funding: Resurfacing Reserve





Fourth Line Resurfacing

- Existing asphalt road
- Approx. 4.7 km from Hwy 7 to Wellington Rd 124
- High ranking in annual hardtop maintenance costs
- AADT over 1,000, Class 3 Road per MMS





Fourth Line Resurfacing

- Proposed 100 mm hot mix surfacing
 Estimated cost: \$1,455,000
- Funding: OCIF





Seventh Line Micro Surfacing

- Existing asphalt and micro-surfaced road
- Approx. 2.8 km from Wellington Rd 50 to Wellington Rd 49
- Re-application to extend asset life
- Estimated cost: \$109,000
- Funding: Resurfacing Reserve





Sideroad 20 Micro Surfacing

- Existing asphalt and micro-surfaced road
- Approx. 1.4 km from Fifth Line to Sixth Line
- Re-application to extend asset life
- Estimated cost: \$60,000
- Funding: Resurfacing Reserve





Sixth Line East Micro Surfacing

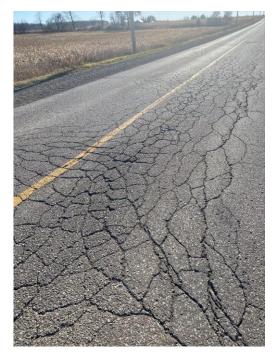
- Existing asphalt and micro-surfaced road
- Approx. 2.9 km from Wellington Rd 51 to Sideroad 14
- Re-application to extend asset life
- Estimated cost: \$113,000
- Funding: Resurfacing Reserve





Guelph-Nichol Townline Resurfacing

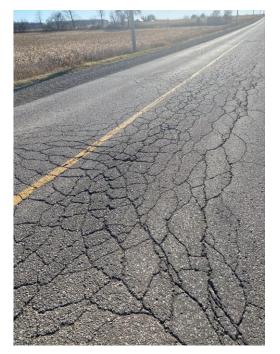
- Existing asphalt road
- Approx. 3.7 km from Highway 6 to Jones Baseline
- Section from Campbell Road to Jones Baseline in serious condition
- AADT over 1,000, Class 3 Road per MMS





Guelph-Nichol Townline Resurfacing

- Proposed 100 mm hot mix surfacing and asphalt widening
- Estimated cost: \$1,155,000
- Funding: reserves





Bridge 082 Approach Repairs (York Street, Eden Mills)

- Significant settlement on road and sidewalk approaches.
- > Bridge in good condition (BCI = 80)
- Address vehicle and pedestrian safety
- Cost: \$45,000
- Funding: Infrastructure Renewal





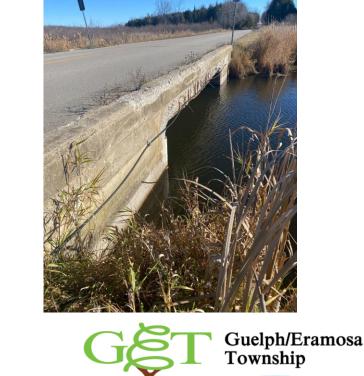


Seventh Line Bridge Replacements (Design)

- Structures B002 & B2003 located on Seventh Line south of 20 Sideroad
- Lowest BCI ratings of any OSIM structures and not suitable for rehabilitation
- 2023 capital project is for detailed design only

Cost: \$50,000

Funding: Public Works Bridge Reserve



Single Axle Plow Sander Replacement

- Unit 215 is a 2011 model with over 260,000 km
- Fleet Replacement Policy outlines general life expectancy of 10 years for single axle plow trucks
- Truck chassis delivery expected in 2023 with plow/dump/sander to be included in 2024 budget at approximately \$175,000
- Cost (2023): \$170,000
- Funding: Public Works Equipment Reserve



Fleet Vehicle Replacement

- Unit 121 is a 2011 model with over 260,000 km
- Fleet Replacement Policy outlines general life expectancy of 8 years and 200,000 km for pick-up trucks







Fleet Vehicle Replacement

- Carryover from 2022 due to COVID-related supply chain issues
- Cost: \$80,000
- Funding: Public Works Equipment Reserve





New Fleet Vehicle

Approved in previous budgets but deferred due to COVIDrelated supply chain issues

Growth-related

- New vehicle identified through Development Charges Background Study
- Estimated cost: \$50,000
- Funding: development charges





Capital Highlights

Water and Wastewater (Funded through user fees)



2023 Draft Budget Presentation – January 4, 2023

Proposed 2023 budget includes:

- SCADA upgrades Water and Wastewater
- Catherine Street railway watermain connection Water

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Guelph/Eramosa

Township

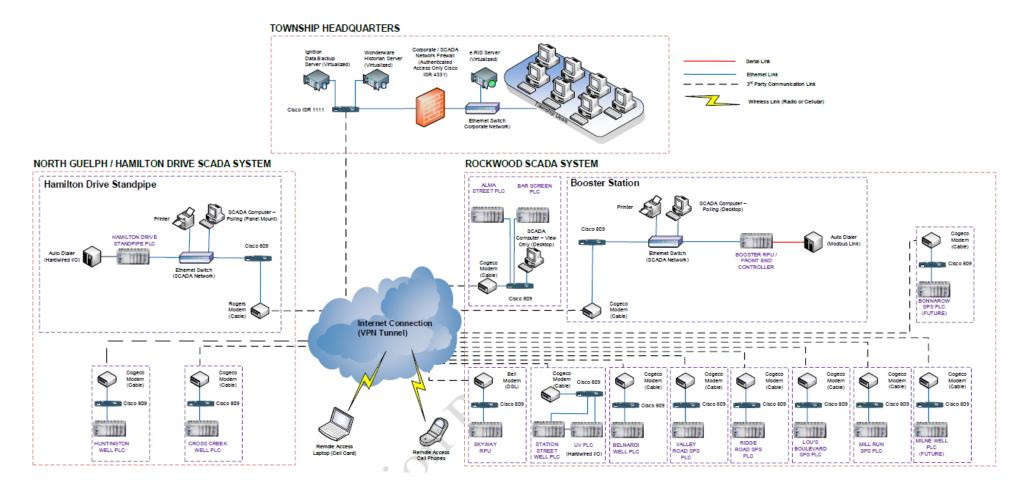
- Alma Street watermain replacement Water
- Huntington Pumphouse pump replacement Water
- New fleet vehicle Water and Wastewater
- Sanitary inflow investigation (smoke testing) Wastewater

SCADA Upgrades

- SCADA system road map report completed as part of 2018 budget
- A multi-year work plan to upgrade overall system was included in the 2020 Water and Wastewater Rate Study
- 2023 will see a continued focus on water facilities
- Estimated cost (2023): \$120,000
- Funding: Water Reserves

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TOWNSHIP OF GUELPH ERAMOSA PROPOSED SCADA SYSTEM ARCHITECTURE



Catherine Street Railway Watermain Connection

- Proposed second watermain to Rockwood north of tracks
- Provide redundancy for supply of water and fire protection to new development north of tracks with connection of watermain on Catherine St to Rockmosa Dr





Catherine Street Railway Watermain Connection

- Approvals on-going with Metrolinx
- Estimated cost: \$650,000
- Funding: development charges





Alma Street Watermain Replacement

- Replacement of approximately 170 m of watermain along Alma St (Inkerman to Pasmore)
- Combined project with Highway 7 improvements for proposed Alma St commercial development
- Eliminates numerous capped water services remaining from demolished properties along that section of Alma St



Alma Street Watermain Replacement

- Project contingent upon commercial development moving forward
- Cost: \$245,000
- Funding: Water Reserves



Huntington Pumphouse Pump Replacement

- Life cycle replacement of high lift pumps
- Upgrade to VFD motors
- Cost: \$30,000
- Funding: Water Reserves



New Fleet Vehicle

Addition of new fleet vehicle to accommodate additional staff

- Included in 2020 Rate Study
- Cost: \$75,000

Funding: Water and Wastewater Reserves



Sanitary Inflow Investigation – Smoke Testing

- Significant increases in sewage flow are recorded during wet weather periods and spring melt
- Wet weather or extraneous flows still treated before discharge to Guelph, reducing capacity available for development
- North Rockwood completed in 2020 and a portion of south Rockwood completed in 2022



Sanitary Inflow Investigation – Smoke Testing

- Old Rockwood scheduled for 2023
- Smoke testing of the sanitary collection system is a simple way of identifying cross connection locations
- Estimated cost (2023): \$20,000
- Funding: development charges



Capital Highlights

Parks and Recreation



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2023 Draft Budget Presentation – January 4, 2023

Proposed 2023 budget includes:

- RDAPC building monitoring systems
 - Fire monitoring and wastewater treatment control panels replacement
- RDAPC back-up emergency generator
- RDAPC indoor full-size soccer net replacement
- Facility condition assessments for all municipal buildings
- 10-year Parks and Recreation Master Plan



Proposed 2023 budget includes:

- Highway 7 commercial corridor banner replacement
- Marden Park culvert replacement
- Park furnishings:
 - Waste receptacles, basketball back boards, P-Gate
- Valentino Park catch basin and grading
- Turf aerator replacement
- Township wide digital community message signs



Proposed 2023 budget includes:

- Trailer replacement
- Rockmosa play structure and poured in place surfacing replacement
- Rockmosa Park irrigation expansion
- Lloyd Dyer Workshop building improvements:
 - Frame in washroom and lunchroom/office space
- Lloyd Dyer Park precast shed installation



RDAPC Building Monitoring Systems

- Replacement of fire monitoring and wastewater treatment control panels
- Total Cost: \$55,000
 - Fire Panel: \$25,000
 - Wastewater Panel: \$30,000
- Funding: RDAPC Building Reserve









RDAPC Back-up Emergency Generator

- The supply and installation of a 250 KW generator for the RDAPC was pre-authorized by Council in 2021 to ensure product delivery for 2022
- Supply chain issues has pushed the installation into 2023





RDAPC Back-up Emergency Generator

The RDAPC is the Township's back-up EOC, a designated evacuation centre, and is identified as a warming and cooling centre

Cost: \$142,400

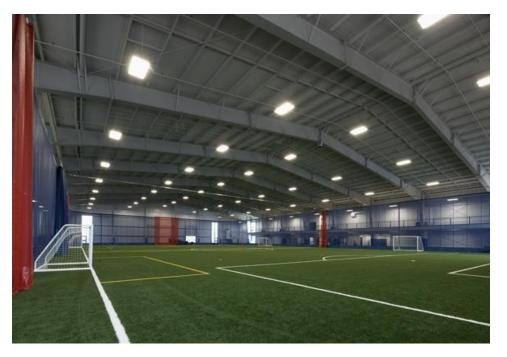
- Funding:
 - Federal/Provincial Grants: \$123,813
 - Rate Stabilization Reserve: \$18,587





RDAPC Indoor Full-Size Soccer Nets

- This purchase will see the replacement of the original full-size indoor nets at the RDAPC
- Cost: \$12,000
- Funding: RDAPC Facility Reserves





Facility Condition Assessments

A condition survey is a visual inspection carried out by a qualified building surveyor to provide objective information about the physical, mechanical, and electrical condition of Township buildings

Cost: \$75,000

Funding: General Administration Capital Reserve





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Parks and Recreation 10-Year Master Plan

- Will be the department's guiding document regarding service delivery, programming, and capital infrastructure for the next ten years
- Will be produced through Community and Council engagement

Cost: \$75,000

Funding: development charges





Capital Highlights: Public Works

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Highway 7 Commercial Corridor Banners

This proposed project is to replace the existing banners with the same design

Cost: \$12,000

Funding: Rockwood Hydro Fund Reserve





Capital Highlights: Public Works

Marden Park Culvert Replacement

This grant-dependent proposed project would involve the removal of twin CSP culverts and the installation of an open bottom box culvert over Marden Creek

Cost: \$360,000

Funding:

- Natural Infrastructure Fund: \$286,500
- Dolime Reserve: \$73,500





Park Furnishings

Waste receptacles, P-gate, benches, and basketball backboard replacements

Cost: \$20,000

Funding: Cash in Lieu of Parkland





Valentino Park Grading and Catch Basin Addition

- This proposed project is to correct a historic grading issue
- Cost: \$20,000
- Funding: General Parks Reserve





Turf Aerator Replacement

- This is a scheduled replacement for an existing aerator
- Cost: \$55,000
- Funding: Parks and Rec Equipment Reserve





Township Wide Digital Community Message Signs

Proposed design, supply, and installation of five digital information signs to be installed strategically throughout the Township

Cost: \$285,000

Funding: Modernization Reserve





Landscape Trailer Replacement

This is a scheduled replacement for an existing landscape trailer

Cost: \$12,000

Funding: Parks and Recreation Equipment Reserve





Rockmosa Play Structure Replacement

- The play structure at Rockmosa Park is 20 years old, meeting our criteria for life-cycle replacement
- The decking is starting to delaminate and the plastics in the hoods and slides are at an early stage of deterioration

Cost: \$110,000

Funding: Play Structure Replacement Reserve





Rockmosa Park Irrigation Expansion

This expansion of the system will include the installation of isolation valves and address a design issue from the original installation

Cost: \$20,000

Funding: Cash in Lieu of Parkland





Lloyd Dyer Workshop Improvements

- Frame in washroom and lunchroom/office space
- Cost: \$20,000
- Funding: Parks and Recreation Building Reserves





Lloyd Dyer Park Precast Shed

- Storage for ice rink equipment and summer programming
- Cost: \$15,000

Funding: General Parks Reserve







Capital Highlights

Economic Development



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Capital Highlights: Economic Development

Gateway Entry Signs

- Replacement of existing gateway signs at various entry points into the Township on Wellington County Roads
- Cost: \$25,000
- Funding: reserves





2023 Proposed Budget

Summary



2023 Draft Budget Presentation – January 4, 2023

2023 Budget Challenges

Inflation of 6.9%

- Construction price index increase of 15.6%
- Provincial funding cuts
- Labour shortages



2023 Proposed Budget Summary

- To fund municipal operations and capital initiatives, we are proposing a total budget of \$21,924,162 for 2023
- To continue to support the sustainability of our infrastructure, we have included \$280,000 in dedicated reserve funds for infrastructure renewal
- We will collect \$13,979,991 in revenues from user fees, penalty and interest, and funding for capital through long-term debt financing, development charges, and reserves



2023 Proposed Budget Summary

- \$146,378 new tax revenue will be generated from additional assessment due to growth
- As presented today, \$373,693 additional property tax revenue is required to fund the 2023 proposed budget
- This represents a 4.85% increase over the prior year's taxation levy



2023 Proposed Budget Summary

2023 Proposed Tax Levy Change

	GET Guelph/I Townshi		
Increase	\$373,693	4.85%	
Total Taxation Requirements	\$8,224,171		
Total Taxation Levy with Growth	\$7,850,478		
Add: Assessment Growth	\$146,378		
Prior Year's Taxation Levy	\$7,704,100		

2023 Proposed Budget Summary

Proposed Tax Impact on Residential Properties

Per \$100,000 of Residential Assessment	2022	2023	Change (\$)	Change (%)
Township of Guelph/Eramosa* (Proposed)	\$270.57	\$283.45	\$12.88	4.76%

* Township of Guelph/Eramosa's portion of property taxes only. County of Wellington and Province of Ontario (Education) portions not included as not yet available.



2023 Proposed Budget Summary

Proposed Tax Impact on Residential Properties

- If your residential property is valued at \$500,000, your annual tax bill will increase by \$64.39 to support the Township's 2023 proposed budget
- Information is not available for the County of Wellington or Province of Ontario (Education)



- 24/7 365 access to fire
 emergency and emergency services
- snow plowing and winter road maintenance
- \$170 million in municipal assets and infrastructure • roadside litter pick-up
- 225 km of roads
- sidewalk plowing and maintenance
- tree removal and replacement
- road maintenance
- shouldering
- ditching
- fire safety education

- management
- active 55+ fitness program
- dust control
- crossing guards
- 11 play structures
- recreation programs
- 7 community facilities
- splash pad
- 6.6 km of trails
- 82 ha of open space
- 14 parks
- 1 state-of-the-art indoor sports field

- community guide
- turf management of 12 sports fields
- roadside mowing
- street sweeping
- economic development
- municipal elections
- culvert replacements
- outdoor ice rinks
- community events
- line painting
- winter road patrolling
- by-law enforcement
- property standards enforcement